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Mary McAllan
Director, Economic Development
150 Broomielaw
Glasgow
G2 8LU

6 June 2019

Dear Mary

I refer to your letter of 13 May 2019.

I am conscious that some time has now elapsed since the request in your letter of 13 May 2019 for the detailed build programme and revised budget. [REDACTED]

[REDACTED] In particular (i) we cannot guarantee that our supply chain will be able to align with the dates that we have assumed in our plan - we cannot go into the supply chain to confirm until we have firm dates; and (ii) we are unable to begin the recruitment process required to support the plan. Additionally, due to the uncertainty created by this process, we are now experiencing a significant level of resignations from all areas across the business and it may be difficult or at least will take some time, to recruit to back-fill these.

Nevertheless, I have now attached the Cardinal Date programme. I would however make the following caveats:

1. The documents were prepared on the assumption that the claim issue would be fully resolved by the 28th June . This now looks unlikely.
2. We have assumed that in moving forward, CMAL will not make any further changes to the design/build and will refrain from interfering in the design process. We also assume that there will be no delays by CMAL in providing necessary approvals.

Yours sincerely

[REDACTED]
Gerry Marshall CEO



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802 CDP		802 CPD			28-May-19 08:59						
Activity Name	Remaining Duration	Start	Finish	19	2020				2021		
				Q3	Q4	Q1	Q2	Q3	Q4	Q1	
Total	86w	30-Oct-15 A	23-Dec-20								
802 CDP	86w	30-Oct-15 A	23-Dec-20								
Cardinal Date Programme 802	86w	30-Oct-15 A	23-Dec-20								
Project Milestones	38w	30-Oct-15 A	23-Dec-20								
Receipt of refund Guarantee	0w		30-Oct-15 A								
Procurement of long lead items Part 1	0w		12-Nov-15 A								
Cutting of steel	0w		15-Dec-15 A								
Procurement of long lead items Part 2	0w		16-Jan-16 A								
10% Fabrication	0w		13-Jun-16 A								
25% Fabrication	0w		02-Aug-16 A								
35% Fabrication	0w		26-Sep-16 A								
50% Fabrication	0w		13-Jan-17 A								
Major Equipment & lock out items deliveries (Part A)	0w		22-Mar-17 A								
75% Fabrication	0w		21-Mar-18 A								
Major Equipment & lock out items deliveries (Part B)	0w		15-Jun-18 A								
Hull inspection prior to paint	0w		30-Mar-20*								
100% Fabrication	0w		04-May-20*								
Berth join up	0w		18-May-20*								
Launch	0w		25-May-20*								
Delivery	0w		23-Dec-20*								
Fabrication/Erection	54w	14-Mar-16 A	18-May-20								
Main Hull	25w	14-Mar-16 A	08-Feb-20								
Hull Consolidation	46w	08-Jan-18 A	21-Mar-20								
Superstructure & Bridge	38w	05-Aug-19*	04-May-20								
Superstructure Consolidation	36w	02-Sep-19*	18-May-20								
Engineering	80w	20-Mar-17 A	14-Nov-20								
Pipework Installation	80w	20-Mar-17 A	14-Nov-20								
Electrical Cable Tray & Pull Cables	78w	26-Apr-19*	31-Oct-20								
Main Equipment Installation	45w	05-Feb-18 A	20-Jul-20								
Paint	70w	15-Jul-19	23-Nov-20								
Accommodation Outfitting	24w	01-Jun-20	16-Nov-20								
Commissioning & Trials	34w	27-Apr-20	23-Dec-20								
Commission Systems	31w	27-Apr-20	30-Nov-20								
Shore Supply Available	0w		29-Jun-20								
First Run Aux Gen	0w		20-Jul-20								
First Run Main Engine	0w		03-Aug-20								
Generator Load Test	3w		17-Aug-20								
PMS Set Up	3w		07-Sep-20								
Dock Trial	0w		12-Oct-20								
Dry-Dock	1w		19-Oct-20								
Inclining Test	0w		29-Oct-20								
Builders Sea Trials	1w		07-Nov-20								
LNG Tank Commissioning	2w		19-Nov-20								
LNG Bunkering	1w		30-Nov-20								
LNG Dock Trial	0w		12-Dec-20								
LNG Sea Trial	0w		15-Dec-20								
Delivery	0w		23-Dec-20								

Remaining Work
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 Milestone

801 CDP		801 CPD			28-May-19 09:18				
Activity Name	Remaining Duration	Start	Finish	2019		2020			
				Q3	Q4	Q1	Q2	Q3	
Total	60w	30-Oct-15 A	29-Jun-20						
801 CDP	60w	30-Oct-15 A	29-Jun-20						
Cardinal Date Programme 801	60w	30-Oct-15 A	29-Jun-20						
Project Milestones	0w	30-Oct-15 A	29-Jun-20						
Receipt of refund Guarantee	0w	30-Oct-15 A	30-Oct-15 A						
Procurement of long lead items part 1	0w		12-Nov-15 A						
Cutting of steel	0w		15-Dec-15 A						
Procurement of long lead items part 2	0w		15-Jan-16 A						
10% Fabrication	0w		13-Jun-16 A						
25% Fabrication	0w		26-Jul-16 A						
35% Fabrication	0w		12-Sep-16 A						
50% Fabrication	0w		09-Dec-16 A						
Major equipment & Lock Out Item Deliveries (part 1)	0w		22-Mar-17 A						
75% Fabrication	0w		31-Mar-17 A						
Major equipment & Lock Out Item Deliveries (part 2)	0w		07-Aug-17 A						
Hull inspection prior to paint	0w		18-Aug-17 A						
Berth join up	0w		17-Nov-17 A						
Launch	0w		21-Nov-17 A						
100% Fabrication	0w		06-Apr-18 A						
Delivery	0w		29-Jun-20						
Fabrication/Erection	26w	14-Mar-16 A	26-Oct-19						
Main Hull Fabrication	0w	14-Mar-16 A	03-Nov-17 A						
Hull Consolidation	0w	15-Aug-16 A	17-Nov-17 A						
Superstructure & Bridge Fabrication	21w	17-Apr-17 A	21-Sep-19						
Superstructure Consolidation	26w	05-Jun-17 A	26-Oct-19						
Engineering	50w	07-Nov-16 A	18-Apr-20						
Pipework Installation	50w	07-Nov-16 A	18-Apr-20						
Install Cable Tray & Pull Cables	45w	01-Oct-18 A	14-Mar-20						
Main Equipment Installation	32w	06-Mar-17 A	07-Dec-19						
Painting	26w	13-Nov-17 A	02-May-20						
Accommodation Outfit	24w	26-Oct-19	18-Apr-20						
Trials & Delivery	42w	30-Aug-19	29-Jun-20						
Commission Systems	32w	30-Aug-19	23-May-20						
Shore Supply Available	0w	30-Aug-19*							
First Run Auxiliary Engine	0w	16-Dec-19*							
First Run Main Engine	0w	15-Jan-20							
Generator Load Test	3w	27-Jan-20	20-Feb-20						
PMS Set Up	3w	20-Feb-20	16-Mar-20						
Dock Trial	0w	29-Mar-20	31-Mar-20						
Dry-Dock	3w	06-Apr-20	27-Apr-20						
Inclining	0w	27-Apr-20	29-Apr-20						
Builders Sea Trials	1w	07-May-20	12-May-20						
Owners Sea Trials	1w	14-May-20	19-May-20						
LNG Tank Commissioning	2w	19-May-20	30-May-20						
LNG Bunkering	1w	06-Jun-20	16-Jun-20						
LNG Dock Trial	0w	18-Jun-20	19-Jun-20						
LNG Sea Trials	0w	21-Jun-20	24-Jun-20						
Delivery	0w		29-Jun-20						

Remaining Work
 Critical Remaining Work